

## **Consolidated financial statements**

Consolidated Balance sheet - Assets		in KMAD
	2020	2019
Goodwill	410 576	410 576
Intangible assets	126 208	124 153
Property, plant, equipment	468 183	436 147
Investment Property	116 692	116 692
Other financial assets	133 619	131 412
Available-for-sale financial assets	131 852	129 258
Other assets	<i>1 767</i>	2 154
Deferred Tax	1	1
Non-current assets	1 255 279	1 218 981
Inventories	273 594	257 827
Trade receivables	284 979	302 356
Current tax assets	86 124	75 524
Other receivables	11 335	17 092
Other current assets	2 380	1 445
Investment securities	35 052	93 898
Cash and cash equivalents	49 286	43 050
Current assets	742 750	791 193
Total assets	1 998 029	2 010 174

## **Consolidated Balance Sheet - Equity and Liabilities**

	2020	2019
Share capital	799 674	799 674
Réserves	112 286	106 608
Net income Group share	67 621	81 830
Group Share	979 580	988 112
Minority interests	4 416	4 002
Total minority interests	4 416	4 002
Consolidated shareholder's equity	983 996	992 114
Long-term loans	151 303	153 316
Deferred tax liabilities	33 243	60 097
Non-current liabilities	184 546	213 413
short-term loans	293 557	198 884
Including accrued interests	6 482	3 105
Bank overdrafts	68 782	99 206
Current provisions	7 122	12 685
Trade payables and related accounts	355 423	392 315
Current tax liabilities	53 787	52 495
Other payables	50 817	49 062
<b>Current liabilities</b>	829 487	804 646
Current and non-current liabilities	1 014 033	1 018 060
Total Equity & Liabilities	1 998 029	2 010 174

2020 2019 1 396 190 1 461 904 Revenues 645 825 *662 766* **Detergents** 488 406 *512 283* **Seafood Products** 179 587 *235 035* **Beverage Bottles** *65 710 63 533* Fruit juice *3 050* 1 897 **Others** Change in inventories -21 866 -16 574 Cost of Goods Sold -813 345 -868 442 Personnel expenses -206 936 -211 833 Other operating expenses -129 152 -130 142 -5 779 Taxes -6 129 2 729 Other revenues 2 110 225 175 **EBITDA** 227 560 -76 096 Amortization and depreciation -84 152 **Provisions** -3 197 1 036 -4 225 Other revenues and expenses -3 577 134 249 148 275 **Current operating profit** Other operating revenues and expenses *-12 537 -26 852* **Operating profit** 121 712 121 423 Consolidated operating financial expenses -30 029 -28 548 -30 029 **Consolidated financial expenses** -5 596 91 683 **Income before taxes** 115 827 *Income Tax* -26 264 -25 651 -1 167 Deferred Taxes on IFRS treatements 2 381 -6 961 Other deferred taxes -73 **Income after taxes** 82 049 67 727 67 727 82 049 Net income Net income- Group share 67 621 81 830 218 **Net income- Minority interests** 106 Recurring Net Income (1) 80 337 92 910

<sup>(1)</sup> Recurring Net Income : excluding nonrecurring items and deferred taxes

## **Consolidated Cash Flow Statement**

		in KMAD
	2020	2019
Cash flow	171 934	176 177
Change in need for working capital	-100 852	-25 162
Cash flow from operations	71 082	151 015
Acquisition / Sales of assets in consolidated subsidiaries		0
Acquisition / Sales of intangible assets	-12 276	-16 454
Acquisition / Sales of property, plant, equipment	-80 167	-56 811
Acquisition / Sales of financial assets	-2 207	303
Including change in loans and advances made	387	303
Cash flow from investments	-94 650	-72 962
Capital contribution		63
Net acquisition of own shares	-4 648	
Dividends paid to shareholders of the group and minorities	-68 659	-60 582
Changes in financial debt	71 312	-81 048
Cash flow from financing	-1 995	-141 567
Impact of changes in accounting principles		0
Change in cash	-25 563	-63 515
Cash beginning of period	34 637	98 152
Cash end of period	9 074	34 637
(1) among which interest accrued	-3 105	-4 774
(2) among which interest accrued	-6 482	-3 105